

Mr. Joshua Redd
REDD Engineering & Construction, Inc.
1751 W Alexander Street, Suite 105
Salt Lake City, Utah 84119 USA

RE: Letter of Recommendation

Dear Mr. Redd,

It is with great pleasure that I write this letter of recommendation.

REDD has consistently performed work that met or exceeded our expectations during the two phases of work on the Crown Asphalt Ridge Oil Sands Pilot Plant and Advanced Solvent Technology Modifications.

REDD and it's personnel have provided services that included refurbishment of existing process equipment, installation / integration of new equipment, debottlenecking studies, process optimization, traditional engineering / design services, studies, plant valuations, construction and commissioning support, startup and OSHA PSM.

REDD personnel bring with them the technical understanding and the practical experience that make their solutions appropriate for the task and don't try to make the task appropriate for their solution. REDD onsite personnel have consistently handled themselves professionally and, when work is complete, left our site impeccable.

Therefore, based on my experience I would recommend REDD to others and intend to continue to use REDD for future work.

Best regards,



Soung Joon Kim
Chief Operating Officer, KTIA Inc.
Co-Manager, Crown Asphalt Ridge LLC

